



**CALFED  
BAY-DELTA  
PROGRAM**

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July 6, 2000

Mr. Paul R. Brown  
Senior Vice President  
Camp Dresser & McKee Inc.  
1925 Palomar Oaks Way, Suite 300  
Carlsbad, California 92008

Dear Paul,

I would like to express my appreciation for CDM's contribution to the CALFED Bay-Delta Program in helping establish a Water Management Strategy Evaluation Framework. Your personal effort, and that of the entire CDM team, was instrumental in clarifying CALFED's approach to meeting water supply reliability objectives as a component of the Bay-Delta Program mission.

In a very short time you, Tom Quasebarth, and the CDM team were able to gain a working understanding of the complex issues associated with the Bay-Delta Program. The Evaluation Framework you proposed, including establishing a comprehensive set of program objectives and performance measures, helped organize ongoing discussions about water management in the Bay-Delta system. Your presentations and facilitation at meetings with stakeholders, the Bay-Delta Advisory Committee, and the CALFED Policy Group, helped us gather constructive feedback, improve our approach, and gain confidence with CALFED stakeholders and decision-makers.

As you know, we expect to continue to refine and employ the Evaluation Framework as CALFED moves into program implementation. I expect the framework will serve as a useful tool in both monitoring the results of implementation and advising future policy decisions regarding Bay-Delta resources management. I look forward to the opportunity to continue to work with you and CDM in these efforts.

Sincerely,

Mark W. Cowin  
Assistant Director

**CALFED Agencies**

**California** The Resources Agency  
Department of Fish and Game  
Department of Water Resources  
California Environmental Protection Agency  
State Water Resources Control Board  
Department of Food and Agriculture

**Federal** Environmental Protection Agency  
Department of the Interior  
Fish and Wildlife Service  
Bureau of Reclamation  
U.S. Geological Survey  
Bureau of Land Management  
U.S. Army Corps of Engineers

Department of Agriculture  
Natural Resources Conservation Service  
U.S. Forest Service  
Department of Commerce  
National Marine Fisheries Service  
Western Area Power Administration