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**MEMORANDUM**

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June 6, 2000

**TO:** CALFED Policy Group  
**FROM:** ERP Focus Group  
**RE:** ERP Strategic Objectives and Rationale

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Summary and Policy Context

The Ecosystem Restoration Program (ERP) Strategic Plan establishes clear goals for the ERP. However, apprehension has been expressed about the lack of clarity and level of definition of the strategic objectives in the ERP Strategic Plan (June 1999). This includes the concern that there are too many objectives and sub-objectives in the Strategic Plan, reducing the objectives "strategic" value and communicability. The ERP Focus Group is also concerned that specific rationale for the strategic objectives are not included in the Strategic Plan. Such rationale would help explain the need for and intent of the strategic objectives.

The ERP Focus Group has revised the ERP strategic objectives to more clearly define their purpose, and to better interrelate objectives among goals (for example, to better link ecological process objectives [Goal 2] with species recovery [Goal 1] and habitat restoration [Goal 4] objectives). Where practical, objectives have been consolidated to reduce the overall number of objectives, and consequently make the objectives more easily communicated to the diverse CALFED audience. The objective rationale composed by the "core team" that wrote the original Strategic Plan, have been revised to match the refined strategic objectives. The revised strategic objectives and their rationale are presented in Attachment F.

Recommendations

1. The CALFED Program should adopt the revised ERP strategic objectives stated in Attachment F. These revised objectives should replace those in the June 1999 version of the ERP Strategic Plan.
2. The revised rationale for the strategic objectives (stated in Attachment F) should also be incorporated into the ERP Strategic Plan.