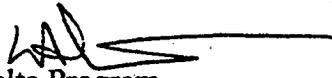


Memorandum

Date: November 17, 1998
To: Michael Mantell
California Environmental Trust
From: Lester A. Snow 
CALFED Bay-Delta Program
Subject: Ecosystem Implementation Structure

Thank you for attending the meeting on November 10, 1998 with Secretary Babbitt and Chief of Staff George Dunn. This memo follows up on an action item that was an outcome of the discussion on CALFED Program Implementation and Management.

To provide a more independent evaluation of the institutional issues affecting CALFED implementation, you were asked to pursue the evaluation of the implementation structure for the Ecosystem Restoration Program. Secretary Babbitt and George Dunn supported the idea of using a private foundation to sponsor a process where agency and stakeholder representatives evaluate the need for an ecosystem entity in the context of the larger CALFED implementation structure. In developing the process, please contact the following people which were identified by Secretary Babbitt to help frame the issues; Tim Quinn, Metropolitan Water District of Southern California, Greg Thomas, Natural Heritage Institute, Tom Clark, Kern County Water Agency, and Doug Wheeler, Secretary of Resources. While it may take several months to convene this process, we hope you can provide a description of the approach by early December 1998.

Thank-you for your assistance in the issue and I look forward to your continuing involvement in the CALFED program as we move into the implementation stage.

cc Douglas Wheeler
Tim Quinn
Greg Thomas
Tom Clark
Dennis O'Bryant ✓

CALFED Agencies

California
The Resources Agency
Department of Fish and Game
Department of Water Resources
California Environmental Protection Agency
State Water Resources Control Board

Federal
Environmental Protection Agency
Department of the Interior
Fish and Wildlife Service
Bureau of Reclamation
U.S. Army Corps of Engineers

Department of Agriculture
Natural Resources Conservation Service
Department of Commerce
National Marine Fisheries Service