

**Formation of Alternative Integration
and Development Team (IDT)**



Memorandum

Date: September 2, 1997

To: CALFED Staff

From: Lester A. Snow
Executive Director

Subject: Draft Preferred Alternative Development

Much of the technical work leading to identification of a Preferred Alternative(s) has been accomplished and it is now our first priority to efficiently put the pieces together for CALFED Policy Group deliberations. In order to facilitate and expedite this decision process an Alternative Integration and Development Team has been established. The team consists of a core group of CALFED staff who will work with a broader group of agency staff. Members of the Core Group are:

- Mark Cowin
- Dick Daniel
- David Fullerton
- Rick Soehren
- Steve Shaffer
- Rick Woodard

The Core Group will discuss their programs, issues and concerns weekly with the Program managers.

The core group members are to delegate current responsibilities to other staff as needed to free up whatever time is required for this effort. I envision that more than half of the time of each person will be required, initially. Ad hoc members will participate as schedules allow. Rick Woodard will lead the effort. Steve Yaeger and Judy Kelly will assist staff as necessary in making alternate arrangements for accomplishing their current duties.

The Core Group will meet on a frequent basis to begin identifying fully functional alternatives for each of the basic approaches and integrating information being developed as

CALFED Agencies

California

- The Resources Agency
- Department of Fish and Game
- Department of Water Resources
- California Environmental Protection Agency
- State Water Resources Control Board

Federal

- Environmental Protection Agency
- Department of the Interior
- Fish and Wildlife Service
- Bureau of Reclamation
- U.S. Army Corps of Engineers

- Department of Agriculture
- Natural Resources Conservation Service
- Department of Commerce
- National Marine Fisheries Service

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part of the evaluation process. The Core Group will meet periodically with an Agency Team as an Integrated Development Team for evaluation, discussion, and further refinement of the better performing alternatives. The products of the Team will be provided for review and evaluation by the Management Team prior to being presented for Policy Group action.

The Agency Team will consist of CALFED Agency representatives who will be carefully selected through discussions with Agency managements. Team members will be at an organizational level to fully reflect the positions of the respective Agencies and will interact with both the Management Team and the Policy Group representative from that Agency. Each Agency Team member is charged with fully coordinating with their Management and Policy representatives. The Integrated Development Team will meet as needed when the Core Group has completed detailed analyses to support the work of the Team. Agency representatives will be required to dedicate very significant effort to this process, up to half time. Also, this work must be the priority.

Collectively, the Integrated Development Team, through interaction with the Management Team, is charged with developing complete, integrated alternatives leading to a preferred alternative(s) for Policy Group deliberation and decision. This process is to be accomplished through formulating combinations of assurances, water use efficiency actions, storage and conveyance options, and common program actions necessary to meet CALFED objectives and Solution Principles.

In a process this complex, there are many issues concerning compliance with State and Federal laws, regulations and processes. The effort to begin to structure a Preferred Alternative for management decision is not intended in any way to interfere with legal requirements or with individual agency responsibilities. Rather, this is an effort to more fully focus our efforts to better assure all requirements are met and a decision made within the extremely short time frame available to us.

Most or all CALFED staff will assume additional responsibilities and workload arising from the decision to organize this effort. However, I believe each of us understands that this is the most critical part of the process to date. To all of the staff I express my appreciation for your understanding of the importance of this effort, and for your continued commitment to excellence.